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GOVERNMENT DOCUMENTS

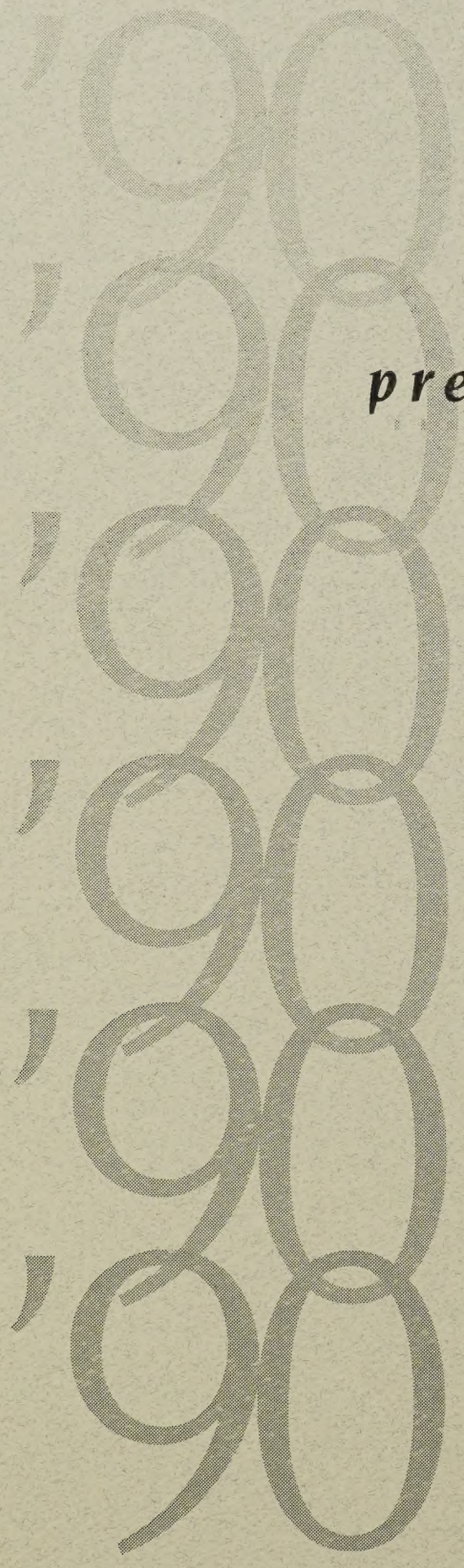
annual report 1990

Friendly and Fun!

THE CITY OF HAMILTON

DEPARTMENT OF CULTURE AND RECREATION

city of hamilton culture and recreation department



preamble

The close of the 1989 year put the Culture and Recreation Department on the edge of a new decade. We entered the new decade poised for flight to create a spirit of teamwork … working effectively together in the best interest of our community. With the support of City Council, Standing Committees, Advisory Committees, community councils and the community-at-large, we realized our potential and more!

While much has been accomplished, we realize we must continue to strive to be responsive to the needs of the community, with continued support of the community, progress will be steady.

The facilities, programs and services of the Culture and Recreation Department to 1990 are highlighted in this report.

Department of Culture and Recreation
ANNUAL MEETING

Wednesday, April 24, 1991
King's Forest Golf Course

❧

2:00 p.m.	Welcome to Staff, Committees, Guests
Opening Comments	Ms. Coralee Secore
Guest Speaker	Katherine Weile The Centre for High Performance
Business Meeting	Ms. Coralee Secore
Directors Report	R. Sugden

DIVISIONAL REPORTS

Culture	Marilynn Havelka
Recreation	Gary Hesson
Administration	Jackie Turner
Technical	Garry Smith
Planning	Coralee Secore

COMMITTEE REPORTS

Arts Advisory Introduction/Comments	Chuck Renaud
Citizens Advisory Introduction/Comments	Ken Phillips
Historical Board Introduction/Comments	David Cumming
Hamilton Sports Council Introduction/Comments	Phil Saresky

Resolutions

Chairman's Comments	Alderman Tom Murray

Concluding Remarks

Mission Statement

The Department of Culture and Recreation will contribute to the quality of life in Hamilton by providing enhanced cultural and recreational opportunities for our citizens and visitors and "our staff will provide responsive programs/services".

Our Goals

- To support and develop volunteerism.
- To program and operate our facilities professionally.
- To optimize community resources.
- To communicate and educate.
- To forecast and evaluate our program needs.

Values

A key reason for creating the Culture and Recreation Mission Statement was to clearly reflect the values and beliefs that guide the Department. A statement of values that represents the underlying beliefs by which the Department functions and the mission will be achieved.

- We believe in the potential that exists in each individual and the opportunity that Culture/Recreation offers to future growth and well being.
- We cherish the role of the individual and the community in the provision of cultural, recreational/leisure opportunities.

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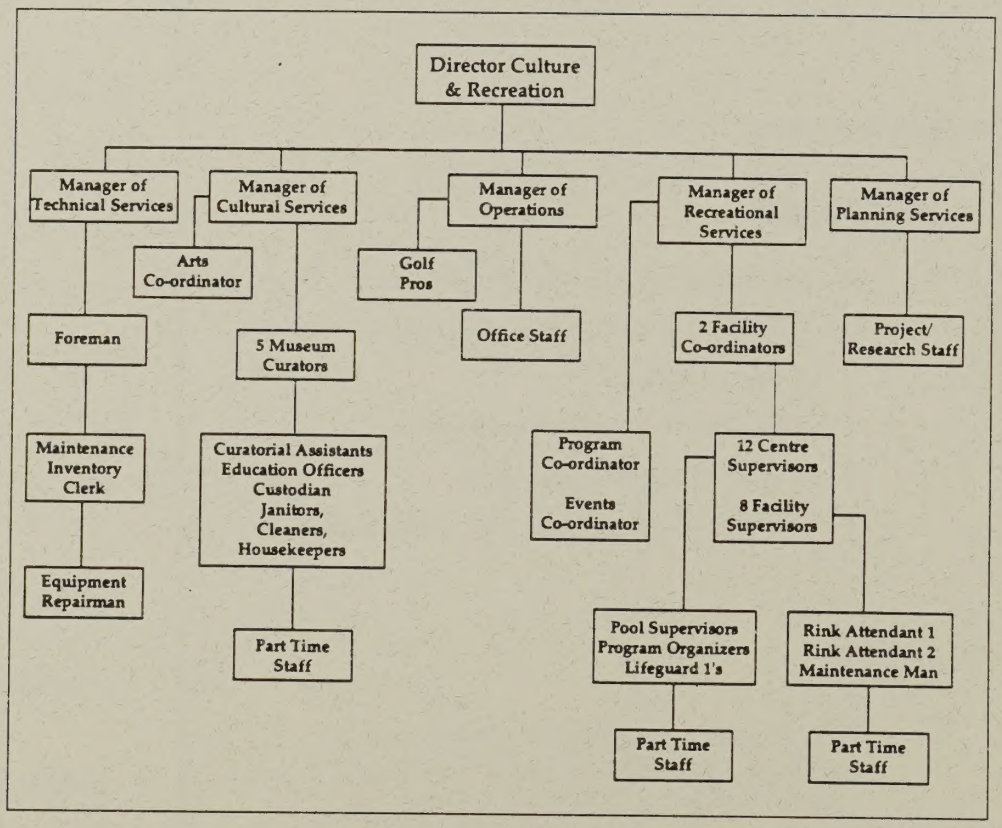
Friendly and Fun!

THE CITY OF HAMILTON

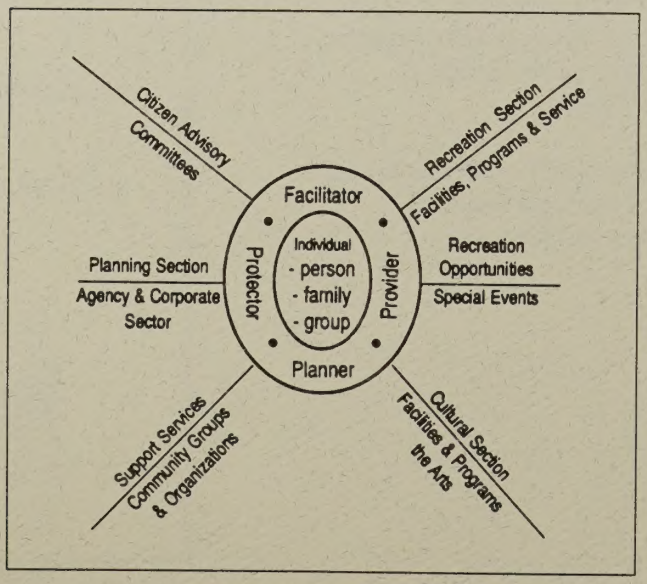
DEPARTMENT OF CULTURE AND RECREATION

How We Work

Organizational Structure



Culture and Recreation Service Review



Director's Message

Then there was nineteen-ninety! It had its surprises and challenges, all of which, I am happy to report, staff and associates handled admirably.

Staff and Committees rose to the occasion. When the "r" word became recession, it meant quick adaptation to immediate needs and a planning scenario not anticipated nor truly welcomed. Achieving more under a climate of restraint is not business as usual. A new paradigm of services delivery has been necessary as we address new ways of government services. The decade that leads to 2000 promises to be eventful and with your continued support it can be successful.

"Vision 2000" is more than a phrase, the Parks and Recreation Committee adopted this new document as the basis for facility growth. It developed from sound planning and citizen support. It indicates a commitment to improved programming.

Just as we responsibly look ahead we must be ever mindful of our heritage and culture. Museum task force reports clearly set the path for preservation and restoration action plans to regain the splendour of our historical sites. Arts travelled across new territory in the past year with implementation of a policy which will create greater awareness and appreciation for art in every community.

As Director, I am extremely honoured to work with a staff dedicated and sensitive to our mission. To the last person, I respect all that has been accomplished by their public service efforts.

Many changes have occurred as we adopted the new organizational structure and to all kudos for meeting these new roles and responsibilities. City Council and Standing Committees have been most supportive of our Department's needs. The Chief Administrative Officer and Management Team have been more than helpful in balancing the municipal mandate to favourably reflect Culture and Recreation.

Although more suitably highlighted later in this report may I focus on a few special accomplishments that evolved in 1990:

- Vision 2000
- The Mountain Skating Centre
- The Hamilton-Scourge "Jason Project"
- Ownership Transfer Of The Museum Of Steam & Technology

And there are more, but briefly, what about 1991:

- A Start For The Mountain Seniors Centre
- A Start For The Twin Pad Arena
- A Retrofit For Huntington Park
- Restoration Of Whitehern And Dundurn
- Conservatory Work At The Museum Of Steam & Technology

The excellent citizen groups that we have the pleasure of working with have grown and contributed immensely to the quality of life in Hamilton. They are numerous, but each know how valuable they are, we speak for many, thanks!

In closing, a short thought loaned from Oliver Wendell Holmes, "A man's mind, stretched by a new idea, can never go back to its original dimension". This is time tested and applies to us all, in all that we do...we all, still, have much to do.

Mr. Robert Sugden
Director of Culture & Recreation

The 1990 Financial Picture

The budget process was one of good and bad news although a maintenance budget with two expansion packages survived until the final few minutes, the final motion reduced the entire recommended budget by two hundred and sixty thousand dollars. This signal was to provide the same service level but exercise restraint to that figure on our expenditures.

The final disposition was:

EXPENDITURES	APPROVED	EXPENDED
Culture	$1,385,620	95%
Recreation	$9,122,650	98%
Hamilton-Scourge	$159,560	83%

Similarly, the expectations for revenues were set high. An increased concern was indicated that fee-for-service should be developed and various initiatives were made to these ends.

The final results are:

REVENUE	FORECAST	REALIZED
Culture	$260,260	87%
Recreation	$3,211,680	112%

The recession that crept into 1990 will be the most critical element for budget administration in the year ahead. Council have adopted a total restraint program and downsizing mode. Many new concepts must be adopted to realize a sound financial picture. The building blocks of 1990 present a firm basis.

Operations...The Year in Review

Manager's Message

The Operations Division in 1990 welcomed some new faces into various job functions and have brought with them fresh approaches and concepts. The requirement for administrative support services has increased dramatically as the Department's organizational structure has come into focus and community needs and interests progress. The Department gained two additional Administrative Assistants to assist Divisional Managers with their expanding responsibilities. The Division has received an increase in requests for facility rentals and usage and the demands for support services for new and enlarging community organizations has multiplied.

We will continue to undergo changes in the future, to enable us to follow the path of the Corporation and Department and depend highly on the support and input from all divisions.

Community Services

Sports - We have experienced an increase in the number and variety of sports facility users in 1990 (includes baseball, soccer, football, track and field, cricket, field hockey, rugby, horseshoes).

Highlights - Approximately 165 Sports Group Users - 200 Sports Facilities

As a result of the increasing interest and participation of the community in these activities, the requirements for additional facilities is crucial. The Department is working closely with the Parks Division to ensure the Community Needs are identified within the Parks Master Plan.

Facility Rental Users

Symptomatic of the declining economy, has been an increase in requests for subsidized services, particularly in regards to our communities use of schools and community centres. Approximately 120 organizations were recipients of subsidized facility use during 1990. Users included Scouts, Guides, Cubs and Brownies, Kiwanis Club, Y.M.C.A., Drum Corps, Sports Groups and various multi-cultural and ethnic organizations. Another 690 organizations were regular non-subsidized users ranging from private rentals to adult sports groups.

Highlights - 120 Organizations were recipients of subsidized Facility Usage
60 Organizations were regular non-subsidized Facility Users

The Department's commitment to ongoing and improving interaction with the community at large will further our endeavours to provide quality services and programs.

Golf Courses

We are pleased to report that our Civic Golf Courses are amongst the finest in the nation and continue to attract the citizens of the City of Hamilton and an impressive number of golfers from areas outside of the municipality.

Statistics:

MEMBERS	CHEDOKE	KING'S FOREST
Senior Men	607	308
Senior Women	27	5
Couples	35	27
Junior	95	30
Intermediate	28	10
Family	15	—
Pensioners	126	143
Over 70 years	125	101
Totals	**1,058**	**624**
Green Fees	13,270	12,000

Jackie Turner
Manager of Operations

Recreation Services - The Year in Review

Manager's Message

The focus of recreation services in the nineties has changed due to the economic climate. For this reason, the Department of Culture and Recreation must adjust to doing more with less.

Through the concerted efforts of our Facility Co-ordinators Ken Harrop and Ted Hammond, our supervisors and support staff, Recreation Services is meeting this challenge by taking a pro-active approach in restructuring our delivery of service in order to maintain a high quality service to our clients.

The Directional Plan has been developed and is now in the implementation stage. The areas that have been addressed in the report are:

- Revenue Enhancements
- Concession Operations
- Increasing Course Fees and Stabilizing Membership Fees
- Downsizing and Maintaining High Standards In The way we Deliver Our Services
- Program Restructuring/Facilitating
- Community Development
- Arts in the Facilities
- Sponsorship
- Customer Training

This Department has been able to accommodate and fill the growing demand for recreation facilities by adding the Mountain Skating Centre to the Mountain Arena. As well, in the near future, our Department will be undertaking the construction of two new facilities - an Older Adult Recreation Centre and a Twin Pad Arena!

Recreation Services is continually striving to provide recreational facilities and programs to enrich the quality of life for all citizens of Hamilton. With the support of our Staff and Volunteers working together, we will meet these challenges in providing a high quality of service in the friendly and fun manner of our Department.

Highlights

- The Addition of the Mountain Skating Centre
- The Restructuring and Facilitating Approach of our Programs at the Community Recreation Centres
- The Deployment of Staff into Specialized Portfolios
- The Addition of Skateboarding at Parkdale and Inch Park Arenas during the Summer
- The Expansion of the Special Needs Service sin the Adventure Camp Program

Gary Hesson
Manager of Recreation Services

Facility Co-ordinators

The timing of the Department's Annual Meeting happens to coincide with the first anniversary of the creation of the Facility Co-ordinators. To effectively co-ordinate the delivery of services, the City is divided equally into 2 divisions - each Co-ordinator responsible for either the Mountain or Lower City. As could be expected, this past year involved an orientation to a variety of new duties combined with the "foundation laying" of a new position in the network of the Department.

Responsible for the co-ordination and supervision of all phases of Community Centre and Arena Management, the Facility Co-ordinators have set the initial framework and focus for the year to come. The current phasing-in of departmental restructuring has and will dominate the daily routine.

Ken Harrop
Facility Co-ordinator Mountain

Ted Hammond
Facility Co-ordinator Lower City

Bennetto Recreation Centre

Bennetto serves the North End and offers a variety of special events on a monthly, bi-monthly and seasonal basis. The highlights include: Grab Bag Nights, Pool and Gym Dances, Haunted House/ Halloween Party and March Break Programs.

As one of the facilities whose "general admission" sales is extremely high, the trend continued during 1990, with membership purchases dropping. The economy and economic climate appears to have contributed towards single time admissions, over membership numbers, however, despite this, attendance figures have increased over last year.

The staff team has had a very positive affect on the overall success during the 1990 Season.

MEMBERSHIPS

	'89	'90
Family	81	58
Adult	71	53
Youth	75	54
Child	347	300
Senior/Dis.	33	54
TOTAL	607	519
Family Dependents		263

ATTENDANCE

	'89	'90
Pool	32,419	33,638
Gym/Club	8,625	8,546
TOTAL	41,044	42,184

AWARDS ISSUED

'89	'90
182	254

AQUATIC REGISTRANTS

'89	'90
162	509

TOTAL SINGLE TIME USERS

'89	'90
7,139	7,401

Central Memorial Recreation Centre

Oh, what a year! Going Quackers, Synchro Camp, New Year's Sleepover, Haunted House and many new programs have made 1990 the most successful for the present staff here at Central Memorial. 1990 saw the reintroduction of programs like fitness, youth gym and cooking class. For the first time in seven years we had to add swim classes to satisfy the demand. The staff here have done an exceptional job to create, maintain and increase the facility usage over the last 12 months.

Leslie Taylor and Sarah Poole were instrumental in the creation of the Hamilton Synchronized Swimming Club training out of Central Memorial.

I feel with the result of 1990, Central Memorial has a lot to look forward to in 1991.

MEMBERSHIPS

	'89	'90
Family	105	134
Adult	141	105
Youth	44	36
Child	474	335
Senior	145	108
Disabled	94	59
TOTAL	1003	777
Family Dependents		274

ATTENDANCE

	'89	'90
Pool	21,506	32,292
Gym	8,154	15,041
Club	21,331	11,193
TOTAL	31,991	58,526

AQUATIC REGISTRANTS

'89	'90
214	307

TOTAL SINGLE TIME USERS

'89	'90
4,033	4,299

Dalewood Recreation Centre

Dalewood serves the west end of Hamilton and provides all the traditional club, gym and pool programs. The three month closure (January - March) to replace the filtration system had a great impact on the membership and attendance statistics. Highlights include: Dalewood being known as the "Basketball Hotbed" of Hamilton. It had the highest number of children's registrations, as well as, the largest number of adult volunteers in the H.B.A. Program.

Innovative programming continues to be facilitated in the clubroom by Children's Theatre and in the pool by having the largest Masters Swim Club Program in the region.

MEMBERSHIPS

	'89	'90
Family	340	236
Adult	315	245
Youth	87	64
Child	501	550
Seniors	106	82
Disabled	12	12
TOTAL	1,361	1,189
Family Dependents		1,611

ATTENDANCE

	'89	'90
Pool	56,392	43,306
Gym	13,543	16,305
Club	9,952	8,962
TOTAL	79,887	68,573

AQUATIC REGISTRANTS

'89	'90
1,277	704

TOTAL SINGLE TIME USERS

'89	'90
4,020	3,844

Hill Park Recreation Centre

Located in the heart of the mountain, Hill Park continues to serve an ever expanding population with a wide variety of gym, pool and clubroom programs.

The response from people of all ages to the staff's efforts to provide a true community centre has been most rewarding. We experienced a 21% increase in attendance which is most significant in light of the Centre's reputation for operating near or at capacity for many of its programs.

We look forward to maintaining our status as the hub of our community through our family-oriented atmosphere and our close association with outstanding community groups such as the Mount Hamilton Soccer Association, Hamilton Association for Community Living, Victorian Order of Nurses, etc. to name a few.

MEMBERSHIPS	'89	'90
Family	351	303
Adult	163	207
Youth	112	125
Child	1,073	849
Senior	123	135
Disabled	11	12
TOTAL	1,833	1,631
Family Dependents		946

TOTAL SINGLE TIME USERS	'89	'90
	8,043	11,799

ATTENDANCE	'89	'90
Pool	66,581	77,729
Gym	11,150	15,097
Club	2,960	4,665
TOTAL	80,691	97,491

AQUATIC REGISTRANTS	'89	'90
	1,621	1,333

AWARDS ISSUED	'89	'90
	831	1,306

Huntington Park Recreation Centre

In it's thirtieth year of operation, your east mountain facility has enjoyed another banner year of recreational programs.

With an ever increasing population, numerous activities in the pool, gym and clubroom areas continue to operate at full capacity.

As in the past our staff and volunteers will continue to serve the various needs of the community and will also introduce new aspects to programming e.g. children's art, mixed adult fitness, specialized crafts, pre-school swim lessons, kinder programs etc.

Plans for major renovations and expansion to Huntington Park will be underway in 1991. Our members and staff look forward to new and exciting programs the new facility will bring with it.

MEMBERSHIPS	'89	'90
Family	252	221
Adults	146	107
Youth	104	74
Child	1,014	1,083
Seniors	108	124
Disabled	6	8
TOTAL	1,630	1,617
Family Dependents		798

TOTAL SINGLE TIME USERS	'89	'90
	4,107	5,410

ATTENDANCE	'89	'90
Pool	47,280	45,480
Gym	20,051	19,502
Club	15,918	15,680
TOTAL	83,249	80,662

AQUATIC REGISTRANTS	'89	'90
	1,837	1,653

AWARDS ISSUED	'89	'90
	1,653	942

Norman "Pinky" Lewis Complex

Throughout 1990, the staff at Pinky Lewis concentrated on programs for the family and children of the community.

In September a special launch Family Night was conducted to kick off the Fall and Winter Season. Activities for the family included: swims, gym programs followed by a social.

Additions to our regular program included a family gym and an additional family swim. The children's crafts and gymnastics programs have expanded. New interest programs included karate and dance classes for the youth.

1990 was the first full year for City Wide Memberships only. In previous years, a large percentage of our memberships sold were single centre memberships. With the switch to city wide and the increase in memberships, the Centre showed an increase in the number of single admissions while memberships sales decreased.

As in 1989, the support for Seniors, Adults and Disabled swims is still very strong.

Throughout the 1991 Season, priority will be given to the expansion of gym and club programs and to increase attendances at these programs.

MEMBERSHIPS	'89	'90
Family	217	199
Adult	267	210
Youth	129	49
Child	201	220
Senior	368	318
Disabled	174	131
TOTAL	1,356	1,127
Family Dependents		374

TOTAL SINGLE TIME USERS	'89	'90
	9,090	12,359

ATTENDANCE	'89	'90
Pool	71,560	75,799
Gym/Club	20,030	20,519
TOTAL	91,590	96,318

AQUATIC REGISTRANTS	'89	'90
	400	401

AWARDS ISSUED	'89	'90
	519	378

Ryerson Recreation Centre

Ryerson has continued last year's trend with the further development and expansion of programs. The staff continue to work together to enhance the overall success of the facility.

Programs which continue to improve include: Leisure Experience Awareness Programs which this past fall was agreat success, seven towers, child care courses and the adult badminton have been very popular. The aquatic area has increased in its overall attendance and the H.B.A. program achieved 3 championships, with 10 teams participating, while the gymnastics program reached the highest number of participants ever - 50 children.

Camp Kidaca was again based out of Ryerson this past summer and our traditional pool family night proved an excellent kickoff into the fall launch.

Our patrons are eagerly awaiting the future development of the hot pool which is on line in the Department's budget process.

MEMBERSHIPS	'89	'90
Family	262	202
Adult	252	205
Youth	91	55
Child	390	566
Senior/Disabled	143	89
TOTAL	1,138	1,117
Family Dependents		510

TOTAL SINGLE TIME USERS	'89	'90
	4,297	4,723

ATTENDANCE	'89	'90
Pool	36,402	38,703
Gym/Club	19,155	17,829
TOTAL	55,557	56,532

AQUATIC REGISTRANTS	'89	'90
	720	509

AWARDS ISSUED	'89	'90
	363	359

Scott Park Recreation Centre

Scott Park is proud once again to have hosted a number of major swim events. We played host to both the Elementary and Secondary City-Wide finals, the Boys Waterpolo Championship, the Western Region Novice Swim Championships and the Cub/Scout Swim Gala. For the community we hosted a very successful end of summer pool party. Each not only had many participants but encouraged the attendance of many spectators. Swimming was not alone in drawing participants to Scott Park. Our gym and club programs continued with the same success as in the past.

The staff will continue to be supportive to the many major events and to the provision of services to the community as we look to '91.

MEMBERSHIPS	'89	'90
Family	105	63
Adult	54	57
Youth	46	60
Child	354	300
Senior	60	44
Disabled	2	6
TOTAL	621	530
Family Dependents		197

TOTAL SINGLE TIME USERS	'89	'90
	5,633	5,964

ATTENDANCE	'89	'90
Pool		41,579
Gym		3,314
Club		1,517
TOTAL	53,771	46,410

AQUATIC REGISTRANTS	'89	'90
	290	252

AWARDS ISSUED	'90
	253

Sir Allan MacNab Recreation Centre

Sir Allan MacNab Recreation Centre continues to be a very strong, diversified family-oriented centre with outstanding community participation.

MacNab's diversity was enhanced this year by the addition of two boccia ball courts built alongside the tennis courts.

The combination of a 25 meter pool and a smaller hot pool continues to be a major drawing card for both pre-school swimmers and senior citizens. Our water exercises continued to be popular at the Centre. This year saw major increases in the gym/fitness classes with an average attendance of 85 all three nights. Also, in the fitness area, we have entered into a joint venture with the school to improve and make available weight training facilities which we hope will come in line in September for our members.

Gym and club programs continue to operate at or near full capacity while our swimming lessons are at capacity year round. The Centre will be faced with many new and exciting challenges to not only maintain but to increase our service to the public in 1991.

MEMBERSHIPS	'89	'90
Family	665	582
Adult	292	257
Youth	179	84
Child	1,489	1,491
Senior	372	323
Disabled	54	38
TOTAL	3,051	2,775
Family Dependents		1,791

TOTAL SINGLE TIME USERS	'89	'90
	6,260	10,291

ATTENDANCE	'89	'90
Pool	124,202	149,944
Gym	30,182	23,693
Club		11,439
TOTAL	154,384	185,076

AQUATIC REGISTRANTS	'89	'90
	3,817	3,476

AWARDS ISSUED	'89	'90
	2,317	1,895

Sir Wilfred Laurier Recreation Centre

The construction of a new elementary school (Sir Wilfred Laurier School) and the transfer of Bishop Ryan High School began a new era in the relationship of our centre with both Boards of Education. We received access to the new gym through a connecting hallway and we made new friends with the new high school. The co-operation of all parties is essential to the provision of the continued leisure services to the citizens of the Laurier area. We have had to refocus, adjust, adapt and streamline our services and programs in order to meet the new set of operational conditions.

Our emphasis is on a core set of programs that are popular, economical and of high quality. We strive to get immediate feedback from the public by regular ongoing dialogue to ensure that we are meeting their needs effectively.

MEMBERSHIPS	'89	'90
Family	176	128
Single Parent Family		1
Adult	77	70
Youth	92	67
Child	688	529
Senior	93	78
Disabled	10	11
TOTALS	1,136	884
Family Dependents		407

TOTAL SINGLE TIME USERS	'89	'90
	7,136	8,226

ATTENDANCE	'89	'90
Pool	56,726	52,817
Gym/Club	28,121	28,025
TOTALS	84,847	80,842

AQUATIC REGISTRANTS	'89	'90
	1,411	1,453

AWARDS ISSUED	'89	'90
	926	798

Highlights

POOL PROGRAMS

We are pleased to announce that the Special Olympics Swim Club changed their name to the Laurier Dolphins and have become a permanent member of the Laurier family.

Several specials were run in conjunction with the Department's fall launch over a four day period. The specials included: Revenge of the Guards, Dick Tracy Murder Mystery Day, Olympics Days, Balloon Bash and the finale - a Splash Dance. We experienced capacity crowds (150+ children) every day.

GYM AND CLUB PROGRAMS

Laurier's gym and club program was well represented by the local community. Dance classes, After School Program (Latch Key) and Ladies Hobby Circles were some of the Club Programs that provided part of the participation at Laurier. Specials such as the Transway-Winterfest Basketball Tournament, the Canadian Table Tennis Championships and March Mania were well attended and highly successful events.

Some of the programs offered were girls gymnastics, mixed adult fitness, adult volleyball, adult ball hockey, children's soccer, basketball, youth dances, open gym, skipping and karate.

Sir Winston Churchill Recreation Centre

Churchill's pool was closed for 11 weeks for filtration replacement. However, the community still received the same amount of lessons due to rescheduling of the second session and utilizing Parkdale Pool for a brief period in July. The aquatic program attendance continues to grow. In the instructional areas the number of swim classes, specially in the lower levels, has increased due to public demand. A majority of these demands have been facilitated. The Water Exercise Program is now offered 3 times a week with a regular patron following of 40 per night. Public swims, which are offered nightly, are usually well attended.

In the gym the adult fitness and adult sports programs are at capacity. All of the sport programs, such as volleyball, basketball, ball hockey and soccer, follow the 4 Fitness Programs. The H.B.A. program is at gymnasium capacity with 9 teams. The open basketball time slots are well utilized by the adult, youth and children of the community and H.B.A. program.

In the clubrooms, the nightly table tennis is accessed by adults and children alike. The Karate Club has outgrown its space and will be moved to the gym. The children's dance classes, jazz and tap, are at capacity. Classes will be expanded next season to one additional night. The two sessions of ballroom dancing for adults also filled to capacity. The Senior Citizen's Euchre held every Friday, has expanded to 10 tables.

Every Sunday afternoon the Hamilton Central Lions Club Marching Band, the Ridge Raiders practice. Other special events held at Churchill for the community at large were Instructors Re-certification Clinic, Winterfest Basketball Tournament, Basketball Clinic, March Break Special, T-Ball and Baseball Registration for Roxborough and East End Associations, gymnastics City-Wide Meet, playday, fall launch and Christmas specials.

MEMBERSHIPS	'89	'90
Family	252	155
Adult	191	191
Youth	289	63
Child	671	490
Senior	189	88
Disabled	9	18
TOTAL	1,601	1,005
Family Dependent		449

ATTENDANCE	'89	'90
Pool	43,977	34,041
Gym	16,865	18,879
Club	4,419	6,727
TOTAL	65,261	59,647

**Pool closed for 11 weeks - pool filtration system replaced*

TOTAL SINGLE TIME USERS	'89	'90
	3,740	8,990

AWARDS ISSUED	'89	'90
	506	462

AQUATIC REGISTRANTS	'89	'90
	1,000	1,041

Westmount Recreation Centre

Westmount has been moving to a facilitation role and incorporating the special needs population into our programs. This past year, the Centre introduced a Tai Chi program with the assistance of Participation House and the initial response has been an overwhelming success.

Our Youth Soccer program expanded to capacity and provided an interlocking schedule with Hill Park with great assistance from Mount Hamilton Youth Soccer Coaches Association. The Centre also accommodates the West Mountain Baseball Association and M.H.Y.S.C. for pre-season conditioning upon completion of the H.B.A. program.

Once again the H.B.A. Program, aerobics, badminton, gymnastics and the popular learn-to-swim classes were at or near full capacity. Our aquatic registrants, daily users and daily admissions have shown an increase over 1989.

Westmount's goal of moving to total facilitation and the staff's continued community involvement and commitments are making great strides to meet this mandate.

MEMBERSHIPS	'89	'90
Family	213	169
Adult	177	126
Youth	167	68
Child	1,119	792
Senior	98	60
Disabled	2	93
TOTAL	1,776	1,308
Family Dependents		389

ATTENDANCE	'89	'90
Pool	40,574	36,020
Gym/Club	24,531	23,843
TOTAL	65,105	59,863

AQUATIC REGISTRANTS	'89	'90
	1,063	1,172

TOTAL SINGLE TIME USERS	'89	'90
	6,092	6,541

AWARDS ISSUED	'89	'90
	740	570

Seniors Centres

1990 was an exciting time for our Seniors. The dedicated efforts of a great many people over a number of years was concluded with the presentation of the Feasibility Study for a Seniors Centre Final Report. The Report was presented to council for approval in October of 1990. This Report presented the recommendations for a "plan of action" to meet the present needs while effectively planning for the future direction. The most important recommendation was to begin the construction of a Seniors Centre on the Mountain, a Centre that addresses the needs, trends and accessibility of our diverse seniors community. We are proud to announce that all the necessary levels of approvals were granted and the immediate construction of the "Sackville Hill Older Adult Recreation Centre" will begin in early 1991, a Centre that all the Seniors of Hamilton will be proud of. In addition to this new Centre, our 3 present Senior Centres continued in their provision of programs and services.

SPECIAL EVENT HIGHLIGHTS

The area of programming and co-ordinating special events remained the responsibility of many, each Senior Centre responsible for monthly, weekly or daily specials. City-wide events included Seniors Carousel and the Hamilton Senior Games, each hosted by the efforts of the Department.

Hamilton Seniors Centre

This Centre is open seven days a week and offers social, recreational and service programs to Seniors from all areas of the City. Easy bus access makes this possible.

This past year a full schedule of Summer Programs was offered with great success.

Our newest challenge is the "Interlink Choir", Seniors and children linking together through letters, socials and songs.

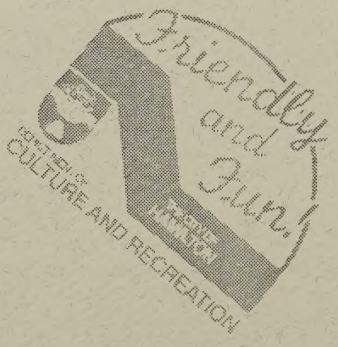
Ninety-seven volunteers make it possible to run many courses and special events.

MEMBERSHIP ATTENDANCE FOR 1990	
Regular	20,400
Instructional	19,735
Special Events	6,902
Drop-In	6,454
Total	53,491
Trips: Day Trips	1,452
Extended Tour	1,512
TOTAL	56,455

Main-Hess Seniors Centre

Main-Hess Senior Centre has been actively involved in fulfilling a unique role within the delivery system of services during the past year. Several special events and exchanges took place with multi-cultural groups, in the City, including the Portugese, Italian, Guyanese and German Canadians. A unique Christmas Program of events was held at Main-Hess to bring these groups together. Music, foods, customs and crafts were some of the highlights experienced. We also included an inter-generational component by bringing in childrens groups to entertain. The response was both positive and inspiring for all participants and will be further developed in the future. We also look forward to fulfilling community needs by continuing our well attended craft sale, reflexology classes and support groups for seniors.

We wish to express our thanks to the Main-Hess Executive and Board, Senior Peer Counselling, Seniors Activation Maintenance Program and our volunteers for their continued support and enthusiasm during the past year. We look forward to the challenges of 1991.



ATTENDANCE	'89	'90
Regular Program	32,947	28,882
Instructional	2,807	1,977
Special Events	5,959	6,050
Drop-In	12,332	12,332
TOTAL ATTENDANCE	54,045	49,241

Ottawa Street YWCA Seniors' Centre

The Ottawa Street YWCA Seniors' Centre is sponsored by the City of Hamilton and is a project of the Ottawa Street YWCA. By promoting the YWCA's philosophy of total wellness in body, mind and spirit, a vast array of fitness and leisure activities are offered daily. In addition, our centre highlights awareness presentations, services such as foot care clinics, social events such as international dinners, day trips and growing volunteer program.

In recognizing that today's Senior is vastly more active and healthier than ever before, we endeavour to provide the tools and the guidance to encourage our members to commit themselves to a healthy, pleasurable and productive retirement.

MEMBERSHIPS
'90
578

ATTENDANCE
'90
17,099

Arenas

1990 met the challenge...with ice time facing a crisis situation for the Fall start-up season and over a decade of no development, approval was given in the Spring of '90 to construct a Skating Centre on the back of the Mountain Arena. The new "Mountain Skating Centre" was given the go ahead in late May and was open for skating in November, a feat to be applauded. The new Centre has only alleviated a small concern for the lack of ice time facing the Community. Skating in general has undergone changes in new trends developing more active seniors and opportunities for the disabled, placing staff efforts on program scheduling in order to facilitate the needs.

Coronation Arena

Coronation Arena/Pool is located and serves the West Hamilton area. As a multi-user facility, it provides an arena, meeting rooms and an outdoor pool for summer use.

Winter activities included: skating programs for the family, senior and adult along with the ever popular public fun skates. Shinny programs continue to be popular and the minor hockey program was successful, once again due to the efforts of the Coronation Minor Hockey Association.

Summer activities included: summer swim programs in both the wading and large pool, installation of a new playstructure, the operation of a youth centre providing a number of activities including basketball, table tennis, ball hockey, volleyball along with a number of special events. It was also the base location for our Senior Camp Kidaca program where young teens from across the City enjoy the experiences of day camp.

The staff once again were involved and supported the efforts of the Steering Committee for Summer Programs that met regularly throughout the year and as we look ahead, the Staff at Coronation look forward to continuing the provision of recreation and leisure services to all, both summer and winter.

MEMBERSHIP		
Family	171	168
Adult	75	52
Youth	24	29
Child	53	65
Senior	1	7
Disabled	1	3
TOTAL	325	324

TOTAL SINGLE TIME USERS	
'89	'90
2,728	4,740

ATTENDANCE (WINTER)	
'89	'90
28,683	43,867

ATTENDANCE (SUMMER)	
'89	'90
8,126	7,003

**Memberships and attendance include both winter and summer statistics.*

Eastwood Arena

Eastwood Arena is the principle arena for serving the residents of the North End. With the support of the local community, the Eastwood Minor Hockey Association, North End Baseball Association and those outside of the boundaries, we were able to facilitate a well balanced program. The staff team continued to take pride in providing a pleasant and courteous service.

HIGHLIGHTS INCLUDE

Bay City Old Timers Annual Tournament, 2nd Annual Tim Horton's Tyke Tournament, H.M.H.C. Christmas Tournament, Parent and Pre-School lunch and skate program, the new home for the Hamilton and District Men's League as well as Eastwood being the central contact area for the North End Baseball Association.

With the continuation of community participation and support, Eastwood will continue to provide quality services to the residents of the North End.

MEMBERSHIPS	'89	'90
Family	5	11
Adult	8	5
Youth	0	3
Child	19	18
Senior	4	4
TOTAL	36	41

ATTENDANCE	'89	'90
	27,000	50,018

TOTAL SINGLE TIME USERS	'89	'90
	2,545	1,799

Inch Park Arena

Inch Park Arena/Pool is a multi-user facility that facilitates and provides direct year round recreational opportunities for the citizens of the Central Mountain Community.

During the past winter, Inch Park Arena operated a very successful week-end public skating and shinny program for adults and youth.

Two new programs were introduced for 1990: a day-time Can-Skate Program for pre-schoolers and a Senior Shinny Program. Each were very successful and will be included as regular scheduled programs for 1991. The Arena also accommodated a number of organizations in their provision of services: Inch Park Skating Club, Hamilton Ringette Association, Mount Hamilton Minor Hockey Association and Lawfield Minor Hockey Association.

The summer season was very busy, successful and exciting. The facilities area, home to the Inch Park Minor Baseball Association was upgraded and improved in a cost sharing venture. The very popular skateboarding program was initiated as a result of another joint venture. Other programs included the operation of a Youth Centre and the Lacrosse Program operated by the Hamilton Lacrosse Association.

The outdoor pool continued to attract very large numbers and as a pilot project the wading pool was kept opened for evening hours with successful results.

MEMBERSHIPS	'89	'90
Family	119	89
Adult	29	13
Youth	50	24
Child	232	204
Seniors	8	8
Disabled	6	—
TOTAL	444	338
Skateboard	—	66

TOTAL SINGLE TIME USERS	'89	'90
	9,866	9,120

ATTENDANCE (WINTER)	'89	'90
	26,625	45,709

ATTENDANCE (SUMMER)	'89	'90
	9,973	15,420

TOTAL ATTENDANCE	'89	'90
	36,598	61,129

**Membership and attendance include summer and winter statistics*

Lawfield Arena

Lawfield Arena once again has had a great year. All youth and adult programs have been filled to capacity. Lawfield Arena is presently our only 12 month operational facility providing ice usage with a wide variety of summer programs along with a new power skating school being offered this year.

MEMBERSHIPS	'89
Family	40
Adult	4
Youth	12
Child	28
Senior	8
TOTAL	92

ATTENDANCE	
'89	'90
74,547	93,496

TOTAL SINGLE TIME USERS
'90
3,224

Mountain Arena/Skating Centre

Many changes occurred at 25 Hester Street this past year. Mountain Arena was closed all summer while a new floor including cold and hot brine systems, new brine headers, new rink "Dasher Boards", and new glass were installed. A new "Skating Centre" was added at the back of Mountain Arena. This new centre which opened on November 28, 1990 has a large boardless ice surface measuring 100 feet x 200 feet.

An ambitious program featured minor recreation, HUB and AAA Hockey, elementary and secondary school programs, the Canadian Tire Cup Bantam Tournament, the International Thanksgiving Tim Horton Huskies Tournament, Garden Brothers Circus and three ice carnivals: Mountain Figure Skaters, Inch Park Figure Skaters and Hamilton-Stoney Creek's Fantasy on Ice. The Mountain Skating Club and the Hamilton-Stoney Creek Skating Club took up residence in the Skating Centre. There are figure skating lessons provided seven days a week and the public programs include Fun Skates (daily), Senior, Adult, Parent/Pre-School, Family, Teen and Sledge.

MEMBERSHIPS	'89	'90
Family	48	136
Adult	32	24
Youth	18	26
Child	43	25
Senior	17	18
Disabled	1	—
TOTAL	159	229
Family Dependent		385

TOTAL SINGLE TIME USERS	
'89	'90
8,140	8,075

(Does not include membership or unpaid admissions)

ATTENDANCE	
'89	'90
66,409	102,437

(Attendance does not include unpaid spectators)

Parkdale Arena

1990 saw the Parkdale Coaches Association elect a new Executive Committee. Joe Pomfret retired as President after some 30 years of dedicated service. There was a significant increase in hockey registrations in 1990. Parkdale fielded hub teams in the Atom and PeeWee Divisions with strong indication of a Bantam Hub Team competing in 1991-92. We celebrated the 25th Anniversary of the Parkdale/Temiskaming Quebec hockey exchange tournament. Parkdale is a multi-use facility providing winter skating programs and summer pool programs, as well as being the home of the Hamilton Mens Ball Hockey League and the Skateboarding Centre for the eastern City. We hosted the first annual City Skateboarding Competition in August.

Parkdale boasted capacity swims the entire month of July and large turnouts the month of August.

With continued support from its many experienced and dedicated volunteers, Parkdale will continue to be a leader providing the community with quality programs into the 90s.

MEMBERSHIPS	'89	'90
Family	27	33
Adult	8	17
Youth	203	73
Child	146	309
Senior	4	2
TOTAL	388	434

TOTAL SINGLE TIME USERS	
'89	'90
11,544	9,739

ATTENDANCE (WINTER)	
'89	'90
42,984	39,770

ATTENDANCE (SUMMER)	
15,120	18,532

TOTAL ATTENDANCE	
58,104	58,302

**Includes Summer & Winter Attendance Statistics:*

Rosedale Arena

Over the past year Rosedale Arena and it's staff worked diligently to meet the recreation needs of the community. 1990 saw a full range of hockey and ringette programs and also a marked increase in lounge and surrounding ground use. The Rosedale Seniors increased their programming two-fold by adding a second day of programming.

The grounds surrounding Rosedale have become very diversified, thanks to some very energetic and enthusiastic community groups. The Culture and Recreation Department was able to install two boccie courts, two horseshoe pits and a creative playground on our grounds.

With the dedicated people involved in running the Culture and Recreation Department, Rosedale Winter Sports Association, Rosedale Community Council and the Rosedale Seniors Club, this arena will continue to be a vital part of this community's recreation needs.

MEMBERSHIPS	'89	'90
Family	22	20
Adult	4	1
Youth	8	1
Child	13	8
Senior/Disabled	18	13
TOTAL	65	43
Family Dependents		68

TOTAL SINGLE TIME USERS	'89	'90
	2,507	3,399

ATTENDANCE	'89	'90
	53,624	66,622

Scott Park Arena

Since Scott Park Arena's renovations in 1988-89, the Arena has maintained its popularity with the general public. In addition to the Scott Park Minor Hockey Association and annual Hub League tryouts, Coaches and Referees Schools held in September each year, the Hamilton Minor Hockey Council has incorporated AA/AAA and Hub Leagues as part of its ever widening hockey program at Scott Park Arena.

Again, the Scott Park Minor Hockey Association successfully hosted tournaments with teams participating from La Belle Province (Quebec) and our friendly neighbours from the south, Michigan (U.S.A.).

MEMBERSHIPS	'89	'90
Family	22	12
Single Parent Family—		1
Adult	5	9
Youth	5	5
Child	135	44
Senior/Disabled	3	4
TOTAL	170	75
Family Dependents		471

TOTAL SINGLE TIME USERS	'89	'90
	5,225	4,530

ATTENDANCE	'89	'90
	41,002	41,916

Events Co-ordinator's Report

1990 was the first full year for the position of the Events Co-ordinator. It saw the area of programming and co-ordinating of Special Events shift from the responsibility of many to one.

This past year has been a very exciting one. The Events Co-ordinator's position rapidly developed to include a wide variety of events. The Culture and Recreation Department was involved in many City Wide Events working with other municipal departments, community groups, businesses and agencies in the Hamilton area. Much co-ordinated time from both volunteers and Department staff contributed to the success of the events, as well as building a working reputation in the Hamilton area with successfully co-ordinating events.

Events not only took place in Hamilton, but also in the Soviet Union which was an educational experience that will not be forgotten.

With the development of goals and objectives, long range planning and continued support and team effort from the many volunteers and staff, events in the coming year will be a greater success.

Many of the Special Events that Culture and Recreation Department hosted included:

- New Years Eve Celebrations with the Downtown BIA in the City Centre
- Christmas Celebrations in the City Centre
- Victoria Day Fireworks
- Hamilton's Fit Day
- Russian Fit Trek
- Winterfest
- Corporate Challenge
- Bikeways Committee
- July 1 Canada Day Celebrations
- Special Events Advisory Team - Festival Liaison
- Harbourfront Celebrations
- Canadian Dairy Bureau Cycling Challenge
- Music in the City Concert Series with the Downtown BIA
- Mayor's Special Projects

Shelley Merlo-Orzel
Events Co-ordinator

Program Co-ordinator's Report

This past year has been both a year of growth and tremendous change in sports and seasonal programming. These changes have been most evident in the various volunteer organizations who co-ordinate much of the sport and recreational opportunities throughout the City of Hamilton. It is through the efforts of these volunteers and staff that the recreational needs of Hamilton residents are met through the diversity of sports and seasonal programs offered for all ages.

The Hamilton Sports Council

The Hamilton Sports Council is represented by approximately 40 individual sports members and acts as the single voice to the City of Hamilton on sports related issues. In the past year, the Sports Council has established it's goals and objectives for 1991. The purpose of this Council is to assist, promote, educate and recognize those in amateur sports. Recently, the Council held a very successful Sports Banquet, the release of it's first newsletter and is now planning a multi sports symposium this coming fall. With the support of these dedicated volunteers, the future looks promising for the new Hamilton Sports Council.

Hamilton Minor Hockey Council

The Hamilton Minor Hockey Council is in it's third year of operation as the governing body for minor hockey within Hamilton. We experienced a very successful season with a 3% growth in our membership to some 3,500 players. Our highlights include: training clinics for volunteers and players, a teaching library, ice allocations, establish user fees and the co-ordination of several successful tournaments.

Last season's growth of 3% in our membership to some 3,500 players was mainly in the lower age grouping - a good sign of continued demand in the future.

In addition Ringette, Canskate, Speed Skating and Figure Skating had one of their most successful seasons ever.

- Ringette under the leadership of Chuck Gibson had girls participating this unique and exciting sport. The program concluded its season with its league finals at Copps Coliseum.
- Canskate and Powerskating both grew in popularity and participation with the opening of the new Mountain Skating Centre. Through these programs and increased public skating more participants had the opportunity to improve their skills or simply have fun skating.

- Speed Skating - Hamilton started it's first Speed Skating Club which formed it's own organization and competed in it's first Ontario Competition.
- Figure Skating as the prime tenant of the Mountain Skating Centre experienced tremendous growth - 25%, with a membership of over 400. In addition to top calibre professionals as World Champion Ron Shaver, the program offers quality to all ability levels. Over the next two years, the Club will be working hard as they assist in co-ordinating the Canadian Figure Skating Championships.

The Hamilton Bat and Ball Council

The Hamilton Bat and Ball Council represents over 100 leagues in the City of Hamilton. This committee has developed into a cohesive group of 12 members who act on behalf of baseball, slo-pitch and softball. The Council is working on a common goal to improve the quality of it's sports throughout Hamilton. Issues such as diamonds, allocations, fees and general information are just a few of the topics resolved through this Council.

Seasonal Programs
under the Responsibility of the Program Co-ordinator:

Tennis

The tennis program under the guidance of Laura Troccoli-Ormond was successful in implementing the Department's new Business Plan for tennis. The results were increased instructional participation by 10% and revenue by 300%. The program also introduced clinics and the use of Rosedale Tennis Club as part of its program.

Youth Programs

The Youth Program continued its success in offering a variety of sports and recreational opportunities for those 10-17 years of age. The highlights included various drop-in activities and weekly specials, trips and competitions.

Skateboarding

Skateboarding was very popular and expanded to both Inch and Parkdale Arenas. With the popular demand being expressed and shown, this coming summer we will feature Hamilton's first, one of a kind, Playscape Park located at the Mohawk Sports Complex.
This structure will accommodate all skill levels of skateboarders and BMXers. This project should prove to be both innovative and popular with the youth of Hamilton.

Rowing Program

This popular program had full registration in all three sessions. A total of 112 youth and adults were instructed in the fundamentals of rowing. The program also featured a mini regatta and other ongoing specials.

Special Services

During the past 12 months, the Department continued to make substantial progress in the area of programs and services to those persons with disabilities. With the focus on inclusion into Community Activities, we worked co-operatively with the Association for Community Living, Participation House, Special Olympics, Sports Challengers and the Special Population Advocates for Recreation Committee (S.P.A.R.) to address the needs in the provision of community programs to our disabled community. These efforts have been successful in improving the provisions of programs and services.

Special Needs Programs

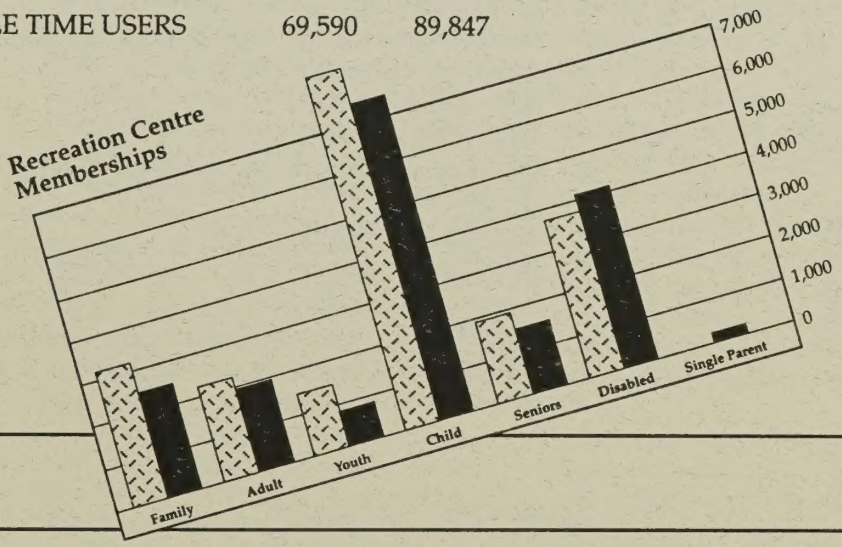
Last summer a total of 81 children with special needs were integrated into Camp Kidaca. With the combined efforts of staff and volunteers, we were able to accommodate the needs of more children this summer than ever before. Children and teens with special needs were also integrated into the Rowing and Tennis programs as well. The Department has doubled its programming for Sledge Hockey and offered two sessions of its Leisure Experience Awareness Program. The Department also initiated its Community Activity Worker matching individuals with special needs to a volunteer who would assist them in participating in their chosen activity. Lastly we also took and active role in National Access Awareness Week through providing a Special Needs Training Day as well as assisting with the official kick-off at Hamilton Place.

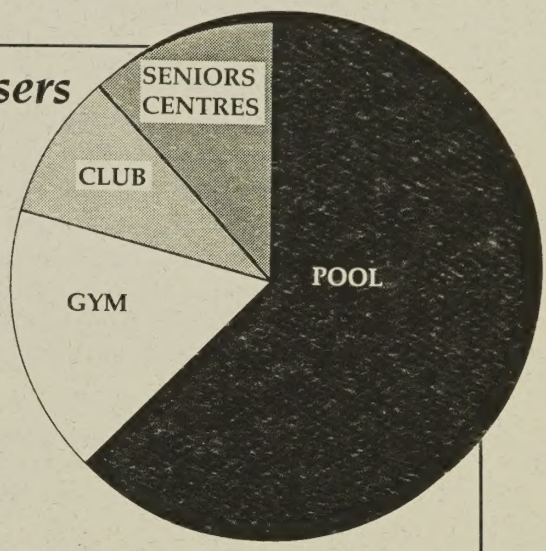
Greg Maychak
Program Co-ordinator

Statistical Summary - The Year in Review

1990 Recreation Centres - Total Users

TOTAL MEMBERSHIPS	'89	'90
Family	3,019	2,450
Adult	2,146	1,833
Youth	1,415	799
Child	8,321	7,505
Seniors	1,816	1,482
Disabled	369	409
Single Parent		1
TOTAL	17,113	21,978
Family Dependents (stat. for '90 only)		7,499
SINGLE TIME USERS	69,590	89,847



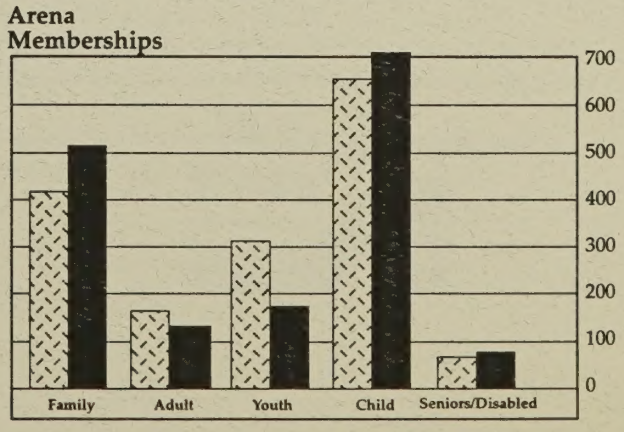


ATTENDANCE	'89	'90
Pool		661,348
Gym		176,273
Club		94,503
Senior Centres		122,795
TOTAL	887,377	1,054,919

1990 Arenas - Total Users

TOTAL MEMBERSHIPS	'89	'90
Family	414	509
Adult	161	125
Youth	308	173
Child	641	701
Seniors/Disabled	63	67
TOTAL	1,587	1,575
SINGLE TIME USERS	42,555	44,626

OVERVIEW '90	
Memberships	21,978
Individual Users	134,473
Attendance	1,579,709



ATTENDANCE	'89	'90
Total	394,093	524,790

1989 1990

Community Services - The Year in Review

In addition to the development and operation of Recreation facilities and the provision of direct programs, the Department facilitates community groups and organizations in the provision of a broad range of leisure services (facilities, programs and services). The boundaries of these leisure services cross all the divisions within the Department.

City Wide Direct Services

- Camp Kidaca - 5 locations 3,500+ participants
- Outdoor Pools and Wading Pools
- 88 supervised playlots
- Boccie Courts - increasing in popularity and demand
- 2 Leisure Brochures
- Bikeways - 2 Routes
- Skiing at Chedoke
- Christmas programming - specials planned at each facility
- March Break Programming
- Hamilton Basketball Association (H.B.A.) provides recreational basketball in a league setting for boy and girls 7-15 years at 10 Recreation Centres
- Adult Recreational Leagues - Basketball - Volleyball
- Volunteer Sports Banquet

Support Services

- support services to 8 Community Councils
- 12 Neighbourhood Rink Committees
- Community School Rentals
- Baseball, Soccer, Football field allocations
- operations agreements with Tiger Cats, Red Birds and Steelers
- Concessions
- Lacrosse utilization of our arenas
- Corporate Events/Functions
- Canusa Games
- Assistance Hamilton East Kiwanis Boys and Girls Club - two Senior Centres located at Y.W.C.A. Branches
- Wesley Urban Ministries
- Lawn Bowling Clubs

Cultural Services - The Year in Review

Manager's Report

Arts + Heritage = CULTURE

Many achievements were made by the Cultural Services Division of the department in 1990. With the assistance of the Arts Advisory Committee, the Hamilton Historical Board and divisional staff the accomplishments were the result of a joint effort.

Over the past year, several task forces were established which resulted in revisions to the mandates, roles and responsibilities of the two citizen committees. The joint plaquing programme of the Hamilton Historical Board and LACAC was initiated and the two committees organized the annual Heritage Day proclamation ceremony. The Art in Public Places Policy began to take shape and will evolve into a useful document.

Major consulting studies were completed for the museums including the Children's Museum Long Range Development Plan, the Conservation Building Studies for Dundurn Castle and Whitehern, and the Study of Collections: Storage Conditions and Needs for museum collections management. Funding for these various projects and other special programmes and events were obtained, in addition to municipal funding, through grants from the following: Federal Department of Communications, The Ministry of Culture and Communication, The Ministry of Social Services, The Hamilton Foundation, The Musician Trust Fund, LACAC for designated property grants, The Hamilton Spectator and public donations.

Museum operations experienced a successful year. Attendance and revenues were sustained or increased with more attention to quality educational programming and professionalization of staff to ensure that this trend continues. An effort was made to streamline operations by producing the Admission Policy and Volunteer Policy which were both completed and approved by Council.

Staff support and development continue to be a high priority. Several staff attended in-house training and various conferences and seminars in Canada and the United States which focused on museum issues. The Canadian Museum Association assisted with bursaries for travel grants to enable staff to upgrade their skills and knowledge.

We are striving to become more effective in communicating to the public our goals and programmes. Museum staff participated in several marketplaces and promotions. We were also featured as Corporate Clients for the Month of August at the Sheraton-Hamilton. Advertising was streamlined and marketed to specific audiences. Over 15,000 of our brochures and various buttons were distributed and a new education brochure was developed for each museum which will be packaged and distributed to schools. The newsletter "In-Site" was inaugurated for distribution on Heritage Day. Press releases, staff interviews and public speaking engagements increased public awareness and our cultural profile.

Two major events for 1991 were established and approved in 1990 - Arts Awareness Month to be held in May and the Canadian Museum Association have chosen Hamilton as their annual conference location for June 1991.

It has been another year of growth and change, accomplished only with the co-operation and sincere efforts of Board and Advisory Committee members, volunteers and dedicated staff.

Marilynn Havelka
Manager of Cultural Services

Arts Co-ordinator's Report

In January 1990 the Arts Co-ordinator and the Arts Advisory Sub-committee were faced with the challenge of leading the implementation of the official municipal arts policy (approved by City Council on October 10, 1989). Two priorities were identified: participation in the review of applications for grants by arts organizations, and the formation of an ad hoc committee to deal with the drafting of a public art policy.

OTHER HIGHLIGHTS INCLUDE:

❧ A public launching of art policy steering committee in February, drawing its membership from a broad constituency including the Departments of Planning, Public Works, Community Development; the educational community; the arts and business communities. Meeting on a monthly basis, a very positive dialogue was developed within this group. Several draft policy sections were completed (Definitions, Mission Statement, Principles, Objectives and a model for a "Public Art Trust").

❧ In July 1990 Council approved the inauguration of a specific month devoted to arts recognition. May 1991 - Arts Awareness Month was launched, with Mayor Robert Morrow and Mr. Gordon Bullock as honourary co-chairs.

❧ The Arts Advisory sub-committee participated in a retreat to review past accomplishments and do some planning for the future. Out of this exercise a revised mandate and committee guidelines were established.

❧ Mr. Charles Renaud, Chairman of the Committee, was an active participant in an exchange visit to Uzhgorod, Ukraine, taking with him a collection of original artworks prepared by students in the elementary school system.

❧ A vacancy was created on the committee and filled by Alderman David Wilson.

❧ The year saw the development of strengthened ties with the national arts organization "Arts and the Cities" as Mayor Morrow accepted the role of co-chair of the Board. The Arts Co-ordinator was elected to the board of directors and to the executive committee of the Board.

Generally speaking, 1990 was a year of achievement for the arts as the new voice in the "municipal choir". We look forward with this encouragement to the role which the arts can play in the process of building a rich cultural identity for the City of Hamilton in 1991 and beyond.

Cheryl York
Arts Co-ordinator

Dundurn Castle

Since its reopening in 1967 as a living history site, over 1 1/2 million citizens, school children and visitors to Hamilton have enjoyed a wide variety of tours, exhibitions, programmes, and special events, all designed to promote awareness of the life and times of Sir Allan and Dundurn, and their importance in the development of the community of Hamilton. The attendance has been relatively stable over the past few years.

1988 - 61,991 1989 - 60,457 1990 - 60,059

However, the dramatic change in visitor profiles bears testimony to the province wide decline in tourism and new internal programming priorities.

As well a total of 6,215 visitors participated in outdoor programming and special events which are not included in the above figures.

HIGHLIGHTS INCLUDE:

❧ Focus using collections work on the preservation and documentation of the present Castle and City of Hamilton Collections, rather than the active pursuit of new acquisitions.

❧ Continuation of transferring data from manual to computerized records using the Heritage Sentinel software system. Active participation in the Heritage Sentinel Users Group, a network of Ontario museums using the system, has been of enormous benefit.

❧ A contract for an archaeological assessment of the Dundurn grounds was awarded to J.K. Jouppien, Heritage Resources Consultants. Much information was gained regarding sensitivity of the site and occupation and use of the various areas. The resulting report will be a valuable planning document for future archaeology, capital work and grounds restoration and interpretation.

❧ Approximately 30 research requests from the general public were answered in 1990 including queries on archaeology, sampler, trunks, clothing, recipes and various genealogical enquiries.

❧ Reproduction carpets were installed in the "Dining Room", "Upper Hall", "Nursery" and "Upper Hall". They replaced worn out carpets which had been used for over 20 years.

❧ MacNab's "Brewery" was restored to its functional status and is now used for occasional demonstrations of mid-nineteenth century brewing .

❧ An exhibition of mid-century clothing from the Castle's collection, entitled "The Fashionable Frontier, Hamilton 1840-1855" was installed in the "Billiard Room" for the holiday season and was seen by approximately 10,000 visitors.

❧ A number of special seasonal programmes were offered including: March Break programme, Children's musical and craft workshops and a joint adult Christmas Workshop with Whitehern and Battlefield House in Stoney Creek. Christmas Candlelight Evening Tours were expanded to accommodate more people, with close to 1000 people attending. Other special events include: Microcosm,

The Children's Summer Festival, "High Tea and History" concerts, the children's outdoor programme, started in 1989, was continued with great success.

❧ New community initiatives consisted of two courses developed in conjunction with Mohawk College's General Interest Course Department: "The Restoration of Dundurn Castle" and "Restoring Your Old House". Dundurn Castle also packaged its Christmas tour with those from Whitehern and Battlefield House in Stoney Creek for the first time.

❧ For the third year running, the Gift shop has posted record sales, exceeding 1989 sales by roughly 25%. The quality and success of the shop was recognized by the Ontario Museum Association, which has requested the Castle to sponsor a seminar on successful museum gift shop management in 1993.

❧ Several community groups contributed to programming at the Castle including eight junior volunteers, who portrayed the roles of child servants for the public, the Garden Club of Hamilton, whose members donated time and expertise to the recreation of a small period garden and to the spectacular Victorian Christmas decorations.

The Hamilton Military Museum

The attendance, excluding guests, decreased in 1990 in terms of adult and senior general visitors and in terms of those participating in programmes. However, a range of around 30,000 is at the lower acceptable limits of where the Military Museum attendance should be.

1989 - 30,481 1990 - 29,124

Although attendance was down 4.8% in 1990, the Military Museum gift shop still had an excellent year, its revenues exceeding those of 1989 by $1,238.52 (32.4%).

OTHER HIGHLIGHTS INCLUDE:

❧ 130 artifacts, from 16 sources, were acquired by donation or purchase in 1990. These acquisitions raise the total collection to approximately 6,420 artifacts, of which approximately 6.5% are on display at any one time in the Museum.

❧ Upgrading cases and minor renovations to exhibit areas.

❧ Outreach exhibit programmes were provided to the Royal Hamilton Military Institute and to Veterans Affairs to enable additional items from storage to receive some public viewing. In 1990 the exhibits were changed twice at the Royal Hamilton Military Institute and to Veterans Affairs Canada. It is a mixed presentation on all three services including uniforms, badges and photographs.

❧ The Museum entered into a partnership with a nearby McDonald's Restaurant outlet to produce a party package. This hour programme has been used for such diverse occasions as birthday parties, school class end-of-year parties, Beaver outings.

❧ The High School rental kit "The Good Old Days?" was revised and the text portion placed on a computer.

❧ For the first time the Museum entered into a joint programming venture with a museum outside the City of Hamilton group. In conjunction with Battlefield House in Stoney Creek, the Military Museum will be offering groups a comprehensive look at the War of 1812/Battle of Stoney Creek. Flyers went out late in 1990 for bookings available in 1991.

❧ Museum staff presented information to the Task Force was formed on Military History Collections in Canada instituted by the Honourable Marcel Masse, Minister of Communications.

The Hamilton Military Museum responded to the Task Force questionnaire both directly and indirectly through the Organization of Military Museums of Canada. It is expected that the report of the Task Force will shape the future direction not only for the Canadian Ware Museum but for military museums such as the Hamilton Military Museum. It is also expected that talks with the Canadian War Museum concerning affiliation with the Hamilton Military Museum will resume in 1991.

The Hamilton Museum of Steam and Technology

The Hamilton Museum of Steam and Technology is the City of Hamilton's youngest museum having been opened in 1983. The site is committed to providing a range of community-based services including: public, volunteer, and school programmes; and an extensive programme to collect, preserve and investigate Hamilton's industrial heritage.

1990 was a banner year for the museum. The museum increased its visitation by 30% over 1989 and 55% over 1988. From the point of view of attendance, 1990 was the most successful year in the history of the museum.

1988 - 5,612 1989 - 6,693 1990 - 8,621

The biggest single increase this year was in the area of booked groups (primarily schools). Booked groups now account for 25% of the museum's visitation reflected in a 70% increase in group revenues listed below. The number of groups making use of education programming in 1990 roughly doubled over 1989. Eight new special events also brought many visitors to the museum. The events included the highly successful golden Horseshoe Live Steamer Track and Steamer Days, the Annual Antique Steam and Gas Engine Show (July 28, 29). Temporary exhibits also boosted attendance - Third Model Engineering Show, The Great Train Show and a Gather of Glass.

OTHER HIGHLIGHTS INCLUDE:

❧ The completion of the restoration of the exterior masonry of the 1859 Hamilton Waterworks.

❧ Acquisition of the adjoining 1913 Waterworks building. This is the third (or, depending on one's interpretation, the fourth) waterworks building. The staff have used this opportunity to make substantial improvements in the conservation and collections management system at the museum.

❧ Waterworks Chimney was repaired and remedial shoring was done to support the interior wall.
❧ Donation of several archival and other important artifacts to the collection.
❧ The Woodshed was put to good use as a classroom/meeting area in 1990. Education programmes have been and will continue to be modified to exploit the facility as the space is upgraded.
❧ The museum continues to work with three volunteer groups totalling roughly 75 members. The museum appreciates the value of working partnerships with groups towards projects of mutual interest.
❧ Groups include the Hamilton Model Engineers Club which continues to meet at the museum. The Curator is an honourary member of the club and attends all meetings. The Golden Horseshoe Live Steamers, in association with the museum, opened its greatly expanded track facilities. This project, the culmination of several years work, and the related special events, are excellent examples of successful volunteer group/museum partnership, and as stated by the Hamilton Historical Machinery Club, undertakes a large share of the work associated with mounting the Annual Antique Steam and Gas Engine Show. The museum will continue to facilitate the activities of these very energetic clubs.

The Hamilton Children's Museum

1990 was a landmark year for the Children's Museum. Not only did attendance levels reach the second highest peak in the Museum's twelve year history but the long-awaited "Expansion Plan for the Hamilton Children's Museum" was completed.

Attendance increased by 20% in 1990 over 1989.

1989 - 26,771 1990 - 32,211

This increase may be attributable in part to the popular "Dinosaurs" exhibit theme and other appealing exhibits and increased promotions.

In the continuing tradition, The Hamilton Children's Museum presented four exhibitions in 1990 which were both educational and entertaining for both adults and children. Careful planning, which involves direct and indirect consultation with members from the visiting public helps to determine the activities which the museum provides. Exhibit themes included, Fun with Math: (November-February), Dinosaurs: (March-June), The Universe: (July-October), the Environment: (November-February, 1991).

HIGHLIGHTS INCLUDE:
❧ The Museum acquired an impressive collection of articles from the city of Fukuyama, one of Hamilton's twin cities. Deserving special mention is a 100 year old ceramic Miyoshi Doll, representing the "God of Study" donated by the Fukuyama Museum of Footwear.
❧ The museum participated in Toronto-based "Kidsummer 90" - where Children's Museum's 12th Birthday Party was part of this promotional summer programme
❧ The Museum in conjunction with Hamilton Place participated in a colouring contest. Winners received tickets to Sesame Street Performance.
❧ A twelve-month Wintario Grant position of Education Assistant was approved by the Ministry of Culture and Communications.
❧ The Museum benefitted from the assistance of many volunteers both in exhibit preparation and as members of the Long Range Plan Study Team.
❧ New concept of 'Fun Checks' were issued to visitors who were turned away because the museum was filled to capacity.
❧ A Youth Core Volunteer programme was established this year. It is composed of teen and pre-teen children whose function is to offer advice, make recommendations and aid in the construction of exhibits.

Whitehern

Approaching its twentieth year as a municipally operated museum, Whitehern continues to evolve and progress. Museologically sound procedures and historical research are combined with innovative approaches achieving a balance of careful collections, care and creative programming.

Steadily growing audiences and community support attest to the site's popularity with residents and visitors of Greater Hamilton. The site reaches a diverse audience including the researcher, collector, general interest visitor and child.

Whitehern has been achieving an impressive 25% rise in attendance over the past five years. The 1990 year continued this trend by accruing higher visitor attendance figures than the record-breaking previous year.

1989 - 9,185 1990 - 9,280

Bus groups to Whitehern were up by an impressive 36% in 1990. This in large part was due to the on-going Divisional and Regional promotional efforts at numerous trade shows, as well as the site's participation in two package programmes with other local attractions.

OTHER HIGHLIGHTS INCLUDE:
❧ Developing, revising and promoting educational programmes was a priority again in 1990. New programmes were developed for junior and intermediate level students and "English as a Second Language" classes.
❧ Group bookings increased by 10% over the last year and 64% over the past five years.
❧ The year was marked by eight highly successful special events (Garden Parties, Easter Egg Hunt, Seniors Carousel, Garden Concerts) set in Whitehern's historic gardens. The arrangement of these events was assisted by a variety of

community organizations including The Hamilton Spectator, The Hamilton Musician's Guild and The Department of Culture and Recreation - Seniors Carousel Committee.

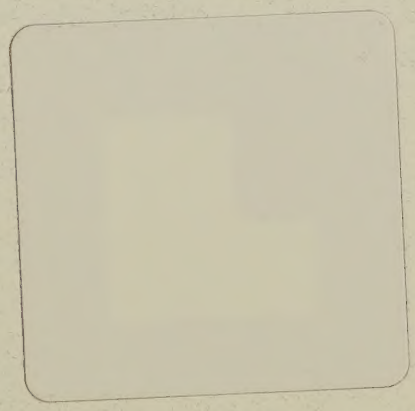
❧ A number of conservation projects were completed in 1990, with emphasis on works of art and textiles. As well, efforts were made to create better on-site storage conditions, to reduce natural light levels and to safeguard artifacts on exhibition.

❧ The Museum received a donation of correspondence relating to Thomas McQuesten's work at the Niagara Parks Commission.

❧ Archival photographs were duplicated onto microfiche and were indexed to allow improved access for research purposes.

❧ A Bishop Ryan High School student (Hamilton-Wentworth Separate School Board), assisted with education programmes, as a part of the CO-OP placement programme.

❧ Twenty dedicated volunteers assisted with special events throughout the year. Their enthusiasm and support was an enormous asset to the site.



Technical Services - The Year in Review

Manager's Report

1990 saw the complete restructuring of the Technical Services Division and its areas of responsibility change as did the Department's Mandate and future goals. We look to 1991 to accomplish what we started out to do in 1990 in terms of our Operations Centre and its delivery of services to our Department, the Playground and Playstructure area and the health and safety of all our Department's employees. 1990 showed the Technical Services Division, through the cooperation of Supervisor, Jim Pearson and his capable staff, that this section is ready to meet the everchanging needs of the Culture & Recreation Department and community.

Operations Centre

The Operations Centre employed 2 new employees to meet the playstructure demands for 1990 and forecast 2 more Equipment Repairmen for 1991. The services to the Department were enhanced through the manufacture and design of storage areas, space savers, lockup areas that would formerly have been Budget items. The Operations Centre no longer is just a playstructure service area, but now houses the Playground Supies Program, Hamilton Track and Field Club, the Hamilton Minor Hockey Council, and the Department's Health and Safety Office with the ability to serve as a Training Centre and meeting room space. Our Department's inventory control is also located at the Operations Centre. Our Operations Centre in 1991 is hoping to divide to a Mountain location splitting the staff of 4 Equipment Repairmen and Foreman on the Mountain and 4 Equipment Repairmen and Foreman in our existing area. This would better serve the Culture & Recreation Department's needs in terms of inventory expedition and playground and community's needs.

Playgrounds and Playstructures

1990 saw the installation of 15 new playground developments of which 9 of them were joint efforts between the Technical Services Manager and related Community Groups. The cost of these 15 projects exceeded $170,000 as compared to $100,000 for the year prior to 1990. The Technical Services Manager, through Ward Aldermen, generated a new interest in community involvement in terms of selection of components for their neighbourhood creative playstructures. A rapid deterioration of wooden creative structures has prompted a Redevelopment Program to begin in 1991 with Capital funding of $200,000. Also in 1990 Hamilton saw its first accessible creative playstructure installed at Armstrong Park. Forecasted for 1991 is the removal and replacement of 8 wooden creative structures replaced by 8 steel creative playstructures. A joint effort between Parks Development and Technical Services will see 5 new community parks in 1991 with creative and accessible playstructures. The Redevelopment Program, through the Capital Budget, will be ongoing for 4 more years with a forecasted 4 - 6 creative playstructures being replaced per year as well as community driven projects estimated at another 4 projects per year.

Health and Safety

1990 saw the formation of our first Department's Health and Safety Committee formed through the guidance of the Health and Safety Officer, Les Fenyvesi. This Committee's work and interest has made our Department a forerunner in Health and Safety in the City and Region having developed and implemented Health and Safety Programs in all areas of Culture & Recreation.

Capital Projects

1990 saw the Technical Services Division play a critical role in the development of a much needed Mountain Skating Centre which began in July and was opened on December 14, 1990 at a cost of $2,011,000. Capital Projects for 1991 will include the Huntington Park Redevelopment, Sackville Hill Older Adult Centre and the Chedoke/McMaster Twin Pad Arena and Aquatic Centre with again the Technical Services Division playing a critical role in the development of both.

Department Highlights

- Playstructure Redevelopment
- Mountain Skating Centre
- Chedoke/McMaster Twin Pad Arena and Aquatic Centre
- Implementation of Four new Neighbourhood Community Groups
- Inspired Community Input and Fundraising Efforts of Ten Community Groups
- Co-ordinated Health & Safety Committee
- Co-ordinated Health & Safety Training Programs
- Redevelopment of Workshop into a Viable Operations Centre
- Redevelopment of Huntington Park Recreation Centre]
- Sackville Hill Older Adult Centre

Acknowledgements

Legion Branch 163 ❧ Kiwanis East Boys' and Girls' Clubs ❧ The Hamilton Foundation ❧ Ward Aldermen ❧ Neighbourhood Parks and Community Groups - City Wide ❧ Parks Division ❧ Hamilton Board of Education

Summary

Certainly the Technical Services Division has grown from a maintenance and inventory role to a very major role of Community and Park Development, Capital Project Development and an increased service to our Culture & Recreation Department. 1991 will have a better account of our ongoing maintenance budgetary role and preparation of meeting the needs of our expanding services to the Departments and Communities to assist in providing an ongoing service to our community users.

Garry Smith
Manager of Technical Services

Planning Services - The Year in Review

Manager's Report

In this the first year for the Division of Planning Services, it has been a year of excitement, challenges and most of all learning. As with anything new, there is the need for settling in from both the positional standpoint and the Department's perspective.

To provide an understanding of planning and how it works for us, is it transfers forecasting (not having control of areas where change is occurring) to Planning (having more influence in providing for the changes ahead). To accept the challenge, planning was initiated into the Department's Structure.

The position is a Departmental position that works co-operatively with a number of Departments within the Corporate structure in provision of our services: Architects for Capital Projects, Regional Planning for neighbourhood development and official plans, Parks for development and management of the Parks Funds and Legal in the development of Capital Projects.

Over the past year, we saw the completion and adoption of the Recreational Facilities Needs Study - "Vision 2000", a long range plan. Vision 2000 provides a realistic future plan for recreational facilities, programs and services in the City of Hamilton over the next 10 years. It includes an assessment of our current facilities, programs and services. It offers directional considerations and resultants that will require definition for final recommendations. It is a progressive plan that can be realized within both sound operating and capital business practices. From it comes a number of short term plans that will guide the direction into 1991.

Studies and Projects

Studies, Projects and working with Consultants are within the scope of planning. 1990 saw the completion of:

- The Seniors Feasibility Study and the beginnings of the Sackville Hill Older Adult Recreation Centre
- The approval to undertake a structural needs assessment for Huntington Park to assess its future direction
- The bid preparation and the success of Hamilton being chosen to Host the 1991 Ontario Games for the Physically Disabled July 5, 6 and 7, 1991 where over 300 disabled athletes will compete for provincial recognition and the opportunity to compete at both national and international levels, and in support of that, comes the Co-ordinator's role of organizing the Games.
- The bid preparation and the success of Hamilton being chosen to Host the 1992 Ontario Senior Games August 24, 25 and 26, 1992 in which planning will begin in 1991.
- The re-addressing of the West Mount Twin Pad and a new course of action.

Capital Projects

Capital Projects and their initiation within the Corporate 5 Year Plan and the administration of these projects fall within the Mandate of Planning. Project Manager, End User Committees are initiated to ensure the success of the project. Co-ordination of this end user group is the responsibility of planning. This approach has been successful as in the success of the Mountain Skating Centre and is becoming a common practice within the scope of all Capital Projects.

Highlights

In 1990 the Mountain Skating Centre was completed and on the books for 1991 are the Twin Pad Arena, Huntington Park Retrofit, the Sackville Hill Older Adult Recreation Centre, new Clubhouse for the Hamilton Tennis Club and Highview Park Integrated Playstructure.

Additional Funding

In support of our services is the opportunity for additional funds through the various Ministries that support our mandate. They include: The Ministry of Tourism and Recreation, Ministry of Community and Social Services and the Ministry of Culture and Communications. Each Ministry offers various Grant Programs that will assist in the development of our facilities, programs and services. Each provides a criteria which must be completed in order to address each project. From the Planning Division 7 applications were completed for funds up to $1.5 million. We were successful in securing additional funding for the Highview Integrated Playstructure and the New Mountain Skating Centre.

Marketing & Training

As 1990 was the first phase in our re-organization, City-Wide Staff Training and the Marketing for the Department fell under the Planning Division. Priorities included:

- The preparation and distribution of two City-Wide Brochures
- The development of the City-Wide Staff Training Day in conjunction with the Staff Training Committee

In Summary, the past year has been the cornerstone to paving the way for future direction and with it brings many opportunities for 1991.

Coralee Secore
Manager of Planning Services

The Hamilton & Scourge Project - The Year in Review

Perspective of the 1990s
(Planning, Projection)

Hamilton and Scourge are two armed merchant vessels from the War of 1812 which capsized in a squall on 8 August 1813. Discovered in 1973 in 90m of water 10km off Port Dalhousie, Ontario, their identities were confirmed in 1975 as was their nearly perfect state of preservation. It was then understood that Hamilton and Scourge are the most perfectly preserved wrecks of historical significance in the world.

Title was transferred in 1980 from the US Navy through the US Congress and the Royal Ontario Museum to the City of Hamilton. The City's intention is to raise and exhibit the vessels in a world-class museum: an international tourist-attraction. Also in 1980, Jacques Cousteau viewed Hamilton. Both vessels were part of a National Geographic Society/Hamilton-Scourge Foundation survey in 1982.

The next step was study of visual materials gained in those surveys. An index was prepared using statistical software on a mainframe computer at McMaster. Archaeological drawings were prepared and subsequently an artifacts inventory.

In 1986, a Hamilton-Scourge Project Feasibility Study Steering Committee, representing three levels of government was formed. This oversaw the work of a Technical Study Team (TST). Members were specialists in engineering, conservation and archaeology. The mandate of the TST was to draw up a Feasibility Study Plan for the Hamilton-Scourge Project.

Meanwhile, an Economic Feasibility Study - an assessment of the tourism potential of a world-class museum centred on Hamilton and Scourge - was completed. The conclusions of that study confirm our own common sense expectations - a Hamilton and Scourge Museum will indeed provide the city with an international-class attraction.

The Technical Study Team's Feasibility Study Plan was approved in 1988 and the City was encouraged to apply for Provincial funding to cover the cost of this survey.

Early in 1989, the Chairman of the Steering Committee requested an offer in relation to that Plan from Dr. Robert D. Ballard, head of the Deep Submergence Laboratories, Woods Hole Oceanographic Institution.

An offer to complete Phases 1, 2 and part of 3 of the Plan (basically, completion of scaled photography) was made by Dr. Ballard later in the year, and approved by City Council. This offer was then taken to the Steering Committee and approved. Dr. Ballard's offer represented an approximately $10 million in-kind donations to the Hamilton-Scourge Project. This was supported by a donation of staff time (including part-time input from scientists and a full time Operations Director) and ship-to-shore transportation from Canada Centre for Inland Waters. The next step was selection of a world-class archaeologist. The City was fortunate to obtain the services of Dr. Margaret Rule of the Mary Rose Trust.

Dives on the vessels were conducted during April and May 1990 as part of Jason Project 1990, a science-education endeavour. Data was beamed off a satellite and brought down in 14 museums across North America. 250,000 schoolchildren participated using a curriculum published by the National Science Teachers Association, drawing heavily on material and input from Hamilton-Scourge Project staff.

During this survey, scaled electronic photography of the vessels was completed, using world-class equipment and personnel. The City's obligations were support of Jason Staff, provision of a barge (large as a football field), of accommodation and food for the staff of approximately 60 people, plus media representatives and VIPS of all sorts. (The food was delicious!)

WHAT COMES NEXT? THE NEXT STEPS ARE:

1. "Number-crunching" the technical data obtained, so this can be used. At the moment, except for numbers "crunched" on site during the survey, which resulted in a photomosaic of the starboard side of Hamilton. Data is locked in numbers.
2. In conjunction with this job or subsequent to and using the resulting images, samples must be taken from the site and studied to determine "care and feeding" required when the vessels are raised and their conditions (and that of their artifacts) are stabilized and maintained.

Compared to the task of obtaining scaled photography, the task of raising samples is relatively easy. Care and treatment of those samples subsequent to raising is, of course, a scientific endeavour crucial to the future of the Project.

3. Finally, conclusions must be reached using 1. and 2. in relation to archaeological, conservation, engineering and, of course, cost considerations.

During 1990 we completed a large chunk of the Technical Feasibility Study. Next, we must complete that Study. Subsequently, the City in conjunction with the Provincial and Federal governments will decide if, when, how, to raise and exhibit Hamilton and Scourge.

1990 - The Year in Review

Department Accomplishments

- 5 new positions initiated within re-organization
- The new Mountain Skating Centre
- The Hamilton Scourge "Jason Project"
- Vision 2000
- Fall launch
- Ownership transfer of the 1913 building for the Museum of Steam and Technology
- Awarding of the Ontario Games for the Physically Disabled 1991
- Awarding of the Ontario Senior Games 1992
- Arts Advisory Committee administering of the Hamilton Arts Awards
- Arts Awareness Month
- Adoption of the Heritage Preservation/Conservation Plan
- Participation in the International Childrens Games - U.S.S.R.
- Canada-U.S.S.R. Fit-Trek Exchange
- 17 new playground structure
- Initiation of a Speed Skating Club
- Adoption of the Seniors Feasibility Study
- Approval to construct Sackville Older Adult Recreation Centre
- Agreement with Chedoke/McMaster for Arena/Aquatic Centre
- New Operations Centre
- 1st Annual Meeting
- November 14 Professional Staff Training Day for Entire Staff
- Spring/Summer Brochure
- New Membership Category for Single Parent Families
- Canusa Games shift from Clerks to this Department
- 8 Boccie Courts
- Awarding of the Canadian Museum Association Annual Conference in 1991
- Annual Sports Volunteer Banquet

Projects & Studies

In 1990, the framework for future plans was initiated under the following projects and studies:

COMPLETED IN '90:

- Recreation Feasibility Study - "Vision 2000"
- The Seniors Feasibility Study
- Recreation Facilities Program Analysis
- Children's Museum Long Range Development Plan
- Dundurn Castle - Conservation Building Study
- Whitehern - Conservation Building Study
- Study of Collections: Storage, Conditions and Needs
- Museum Volunteer Policy
- Dundurn 1 - Archaeological Assessment

INITIATED IN '90:

- Huntington Park Renovations
- Lake Avenue Seniors Centre
- West Mountain Twin Pad
- New Aquatic Facilities
- Computerization
- Community Development
- Department Re-organization
- Marketing for the '90's Committee

...Briefly What About 1991

- A start for the Mountain Seniors Centre
- The Sackville Hill Older Adult Recreation Centre
- A start for the Twin Pad Arena
- A retrofit/expansion for Huntington Park
- Restoration work at Whitehern and Dundurn including Cockpit
- Exterior restoration of the Museum of Steam & Technology
- A plan for a new Children's Museum
- A new clubhouse Hamilton Tennis Club
- Playscape park Mohawk Sports Park
- Continuation of Archaeology at Dundurn

In Conclusion ...

Recognitions

The Department wishes to acknowledge and congratulate the following for their achievements in '90:

Bob Sugden	*President Hamilton-Burlington YMCA*
Len Bieksa	*accredidation R.D.M.R., O.M.N.I. Certification (CMM)*
Brenda Brownlee	*executive member of the Organization of Military Museum of Canada.*
Larry Cowles	*Re-certification R.D.M.R.*
Marjorie Denton	*Canadian representative of Children's Museum to the Association of Youth Museum*
Lisa Fisher	*completion Recreation Leadership, Fanshawe College, Contribution to the R.L.S.S. "Get Smart Program"*
Marilynn Havelka	*appointed to the Government and Public Affairs Task Force on Museum Standards Committee of the Ontario Museum Association*
Gary Hesson	*O.M.M.I. Level 2 Certification (CMM)*
Bob Jackman	*election to S.D.M.R.O. Executive*
Ian Kerr-Wilson	*elected Secretary of the Ontario Museum Association.*
Gary Makin	*O.M.M.I. Certification, (CMM), Recreation Practitioners Certificate Facility Manager*
Shelly Merlo-Orzel	*Fitness Certification, elected Vice-President Red Cross Society*
George Morasse	*services to Ontario Recreation Society Conference and the Hamilton Brier*
Rob Morton	*Recreation Practitioners Certificate Facility Manager*
John Oddi	*accredidation R.D.M.R. and O.M.M.I. Certification (CMM)*
Gayle Payne	*contribution to the R.L.S.S. "Get Smart Program"*
Ed Pavao	*Recreation Practitioners Certificate Facility Manager*
Nick Scime	*appointment Chairman First Aid Services, Red Cross Society*
Laura Troccoli-Ormond	*Fitness Certification*
Cheryl York	*elected to the Board of Arts and the Cities as well as the Executive Committee of the Board*
Loretta Zajak	*appointment to the City of Hamilton Day Care Task Force*

Acknowledgements

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The Hamilton Minor Hockey Council
The Hamilton Seniors Council
The Bikeways Committee
Special Events Advisory Team

Ministry of Tourism and Recreation
Mr. Bill Kriesel

Ministry of Culture and Communications
Mrs. Karen Daniels

Ministry of Community and Social Services
Mrs. Marianne Hiscott

The Hamilton Foundation
The Hamilton Spectator
Tim Horton Donuts
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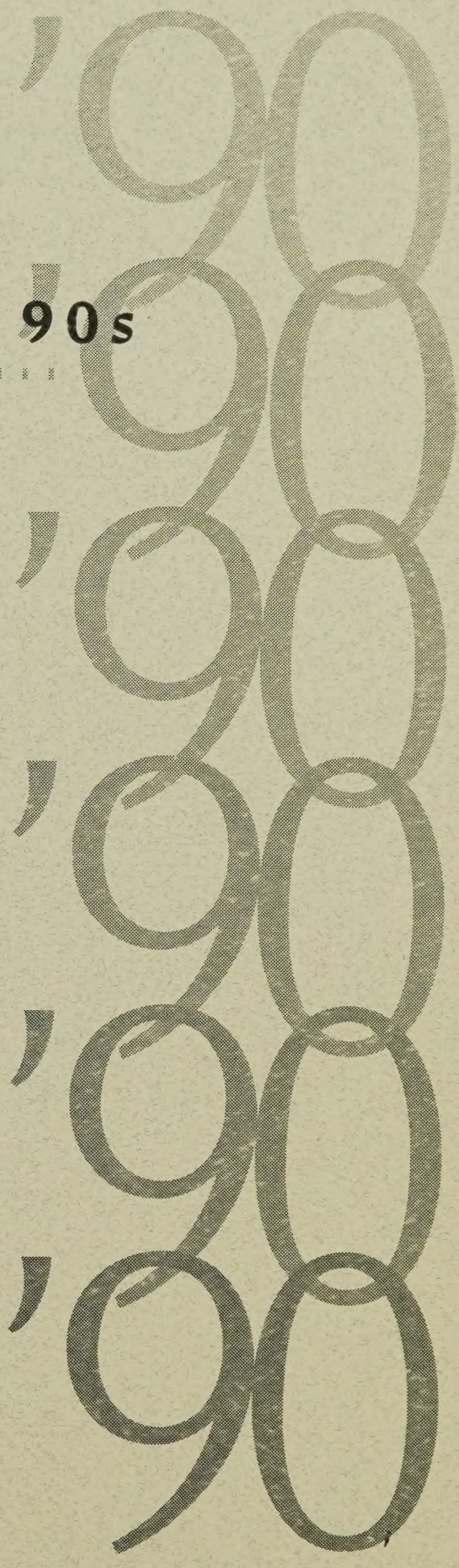
and

We are particularly grateful to the Citizens of Hamilton who have participated and benefitted in some way in their relationship with us.

perspective for the 90s



Empowerment is not a new concept but it is becoming recognized as a better business plan.

Acceptance that you are your own business manager is a philosophy that can help you actualize and enjoy the satisfaction of your professional and leisure life as never before.

The Corporate approach to "rightsizing" and continuous improvement program gives all within the reach of Culture and Recreation a challenge to grow.

The Corporate increase of 1.96% in heavy inflationary periods has still recognized the value of quality services in our community. We must take this trust ahead in 1991 and beyond to provide value for our services in every step we take.

Our perspective must be in step with the world around us. Our services must be delivered where they are needed not only where they are planted. Growth occurs in many ways. As a Department, we must grow in people skills and services.

***annual report* 1990**

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